



ZWAANSWYK ASSOCIATION OF PROPERTY OWNERS (ZAPO)

5-YEAR TERM BUDGET

1 July 2026 to 30 June 2031

	2026/27		2027/28		2028/29		2029/30		2030/31	
	R		R		R		R		R	
INCOME										
Income from additional rates	-1 990 566	95.2%	-2 110 000	97.7%	-2 236 599	97.8%	-2 370 795	97.9%	-2 513 043	94.4%
Other: Accumulated surplus	-100 000	4.8%	-50 000	2.3%	-50 000	2.2%	-50 000	2.1%	-150 000	5.6%
TOTAL INCOME	-2 090 566	100.0%	-2 160 000	100.0%	-2 286 599	100.0%	-2 420 795	100.0%	-2 663 043	100.0%
EXPENDITURE										
Core business	1 278 995	61.2%	1 367 081	63.3%	1 463 706	64.0%	1 567 975	64.8%	1 703 985	64.0%
Cleansing services	68 500		72 610		76 967		81 585		86 480	
Environmental upgrading	164 144		173 993		184 432		195 498		207 228	
Public safety	1 026 351		1 099 278		1 179 835		1 267 072		1 385 027	
Public Safety - CCTV monitoring	20 000		21 200		22 472		23 820		25 250	
Depreciation	208 750	10.0%	208 750	9.7%	208 750	9.1%	206 160	8.5%	148 878	5.6%
Repairs & Maintenance	145 000	6.9%	155 000	7.2%	164 300	7.2%	175 000	7.2%	215 500	8.1%
General expenditure	298 104	14.3%	315 869	14.6%	332 745	14.6%	350 536	14.5%	369 289	13.9%
Accounting and taxation fees	54 000		57 240		60 674		64 315		68 174	
Administration and management fees	132 000		139 920		146 916		154 262		161 975	
Advertising costs	6 500		6 860		7 178		7 512		7 862	
Auditors' remuneration	12 000		12 720		13 483		14 292		15 150	
Bank charges	5 500		5 830		6 122		6 428		6 749	
Catering and food	3 000		3 180		3 339		3 506		3 681	
Computer expenses	10 850		11 501		12 076		12 680		13 314	
Contingency / Sundry	1 500		1 500		1 500		1 500		1 500	
Insurance	45 504		48 234		51 128		54 196		57 448	
Meeting expenses	3 000		3 180		3 339		3 506		3 681	
Printing / stationery / photographic	1 000		1 060		1 113		1 169		1 227	
Secretarial duties	8 000		8 480		8 904		9 349		9 817	
Utilities (not CCT)	15 250		16 164		16 973		17 821		18 711	
Projects	50 000	2.4%	50 000	2.3%	50 000	2.2%	50 000	2.1%	50 000	1.9%
Alien Plant Removal	50 000		50 000		50 000		50 000		50 000	
Capital expenditure (PPE)	50 000	2.4%	-	0.0%	-	0.0%	-	0.0%	100 000	3.8%
CCTV / LPR cameras	50 000		-		-		-		100 000	

	2026/27		2027/28		2028/29		2029/30		2030/31	
Rolling bad debt reserve 3%	59 717	2.9%	63 300	2.9%	67 098	2.9%	71 124	2.9%	75 391	2.8%
TOTAL EXPENDITURE	2 090 566	100.0%	2 160 000	100.0%	2 286 599	100.0%	2 420 795	100.0%	2 663 043	100.0%
(SURPLUS) / SHORTFALL	-		-		-		-		-	
GROWTH: EXPENDITURE	21.0%		3.3%		5.9%		5.9%		10.0%	
GROWTH: ADD RATES REQUIRED	23.0%		6.0%		6.0%		6.0%		6.0%	